



**OFFSHORE**

ENERGY. COMMITTED.

# ANNUAL REPORT 2021

## 6 ADDITIONAL INFORMATION

### 6.1 Glossary

| Term            | Definition   |
|-----------------|--|
| <b>A&amp;RC</b> | Appointment and Remuneration Committee                         |
| <b>AGM</b>      | Annual General Meeting   |
| <b>API</b>      | American Petroleum Institute                                   |
| <b>bopd</b>     | Barrels of Oil Per Day   |
| <b>CALM</b>     | Catenary Anchor Leg Mooring                                    |
| <b>CAPEX</b>    | Capital Expenditure  |
| <b>CDP</b>      | Carbon Disclosure Project                                      |
| <b>CGCO</b>     | Chief Governance and Compliance Officer                        |
| <b>CMIH</b>     | China Merchants Industry Holdings                              |
| <b>D&amp;I</b>  | Diversity & Inclusion  |
| <b>DSCV</b>     | Diving Support and Construction Vessel                         |
| <b>EBIT</b>     | Earnings before Interest and Tax                               |
| <b>EBITDA</b>   | Earnings before Interest, Taxes, Depreciation and Amortization |
| <b>EJ</b>       | Exajoule   |
| <b>EPC</b>      | Engineering Procurement and Construction                       |
| <b>EPCI</b>     | Engineering Procurement Construction and Installation          |
| <b>ERM</b>      | Enterprise Risk Management                                     |
| <b>ERP</b>      | Enterprise, Resource, Planning                                 |
| <b>ESG</b>      | Environmental, Social and Governance                           |
| <b>Euribor</b>  | Euro Interbank Offered Rate                                    |
| <b>FEED</b>     | Front-End Engineering and Design                               |
| <b>FID</b>      | Final Investment Decision                                      |
| <b>FLNG</b>     | Floating Liquefied Natural Gas                                 |
| <b>FOW</b>      | Floating Offshore Wind   |
| <b>FPSO</b>     | Floating Production Storage and Offloading                     |
| <b>FPU</b>      | Floating Production Unit                                       |
| <b>FSO</b>      | Floating Storage and Offloading                                |
| <b>GEMS</b>     | Global Enterprise Management System                            |
| <b>GHG</b>      | Greenhouse Gases   |
| <b>GRCF</b>     | Group Risk and Compliance Function                             |
| <b>GRI</b>      | Global Reporting Initiative                                    |
| <b>GTS</b>      | Group Technical Standards                                      |
| <b>GW</b>       | gigawatt   |
| <b>HEMP</b>     | Hazards and Effects Management Process                         |
| <b>HR</b>       | Human Resources  |
| <b>HSS</b>      | Health, Safety & Security                                      |
| <b>HSSE</b>     | Health, Safety, Security & Environment                         |
| <b>IASB</b>     | International Accounting Standards Board                       |

| Term            | Definition  |
|-----------------|---|
| <b>IBOR</b>     | Interbank Offered Rates   |
| <b>ICOFR</b>    | Internal Control Over Financial Reporting                               |
| <b>IEA</b>      | International Energy Agency   |
| <b>IFRS</b>     | International Financial Reporting Standards                             |
| <b>IOGP</b>     | International Association of Oil and Gas Producers                      |
| <b>IP</b>       | Intellectual Property   |
| <b>IPCC</b>     | Intergovernmental Panel on Climate Change                               |
| <b>IPIECA</b>   | International Petroleum Industry Environmental Conservation Association |
| <b>ISM</b>      | International Safety Management   |
| <b>ISO</b>      | International Organization for Standardization                          |
| <b>ISPS</b>     | International Ship and Port Facility Security                           |
| <b>JV</b>       | Joint Venture   |
| <b>KPI</b>      | Key Performance Indicator   |
| <b>LIBOR</b>    | London Interbank Offered Rate   |
| <b>LNG</b>      | Liquefied Natural Gas   |
| <b>LOPC</b>     | Loss of Primary Containment   |
| <b>LTI</b>      | Long-Term Incentive   |
| <b>LUCY</b>     | Let Us Connect You  |
| <b>MNOPF</b>    | Merchant Navy Officers Pension Fund                                     |
| <b>MOPU</b>     | Mobile Offshore Production Unit   |
| <b>MPF</b>      | Multi-Purpose Floater   |
| <b>MTOE</b>     | Million Tonnes of Oil Equivalent  |
| <b>MW</b>       | megawatt  |
| <b>NES</b>      | New Energies & Services   |
| <b>NGO</b>      | Non-Governmental Organization   |
| <b>NOx</b>      | Nitrous Oxides  |
| <b>OECD</b>     | Organization for Economic Co-operation and Development                  |
| <b>OHSAS</b>    | Occupational Health and Safety Assessment Series                        |
| <b>OIFR</b>     | Occupational Illness Frequency Rate                                     |
| <b>OIOPC</b>    | Operational Intelligence & Performance Optimization Center              |
| <b>OPEX</b>     | Operating Expenditure   |
| <b>OSCAR</b>    | Operations Solution for Crewing Administration and Resources            |
| <b>PFC</b>      | Production Field Center   |
| <b>PP&amp;E</b> | Property, Plant & Equipment   |
| <b>PPE</b>      | Personal Protective Equipment   |

| Term  | Definition  |
|-------|---|
| PSE   | Process Safety Events                               |
| PSF   | Process Safety Fundamentals                         |
| PSM   | Process Safety Management                           |
| PV    | Photovoltaic  |
| R&D   | Research and Development                            |
| RAC   | Risk Assurance Committee                            |
| RCF   | Revolving Credit Facility                           |
| ROACE | Return on average capital employed                  |
| ROAE  | Return on average equity                            |
| RP    | Remuneration Policy                                 |
| RSU   | Restricted Share Unit                               |
| SASB  | Sustainability Accounting Standards Board           |
| SDG   | United Nations Sustainable Development Goals        |
| SOFR  | Secured Overnight Financing Rate                    |
| SOx   | Sulphur Oxides                                      |
| SRS   | Single Reporting System                             |
| STI   | Short-Term Incentive                                |
| SWS   | Shangahi Waigaoqiao Shipbuilding                    |
| TCFD  | Task Force on Climate-Related Financial Disclosures |
| TLP   | Tension-Leg Platform                                |
| TMS   | Turret Mooring System                               |
| TRIFR | Total Recordable Injury Frequency Rate              |
| TRL   | Technology Readiness Level                          |
| UN    | United Nations                                      |
| VR    | Virtual Reality                                     |
| WEC   | Wave Energy Converter                               |

## 6 ADDITIONAL INFORMATION

### 6.2 ADDRESSES & CONTACT DETAILS

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